

Organised by:



# SCL Singapore – 3<sup>rd</sup> Focus on Asia Conference 2022

## Construction Post Covid – Getting Back to Business?

Friday, 28 October 2022 • 9.00 a.m. to 5.30 p.m.

**Hotel Fort Canning, 11 Canning Walk Singapore 178881, Hybrid Conference**  
Option of Attending In-Person or Via Zoom Webinar

### About this Conference

As the construction industry (both in Singapore and the region) considers how it can return from the torment inflicted by the global pandemic, we explore the critical success factors for the industry as it navigates the new normal. In this light, what role does Sustainability play in the conversation? Is the industry sufficiently resilient to come back stronger and more efficient? What avenues for reimagining are there for the industry in light of disrupted supply chains and increasing cost pressures? Is reform overdue? How are we getting back to business?

Join us at our 3<sup>rd</sup> “Focus on Asia Conference” 2022 as we explore these issues affecting the construction industry from Project Inception and Design, Financing, through to Contract Implementation and more!

We are privileged to have Mr. Kelvin Wong, CEO of the Building and Construction Authority of Singapore, join us for our opening Keynote Session **“In Conversation with The Building and Construction Authority of Singapore”**.

The Annual Conference will also host some of the foremost construction law practitioners, senior in-house counsel and industry experts to provide delegates a series of four sessions which focus on:

- Rethinking Buildings – Challenges and Opportunities of Transitioning to Net Zero
- Reimagining Finance - Sustainable Investment and Financing of Large-Scale Infrastructure
- Re-Engineering Project Conception - Implementation till Completion and Beyond
- Reforming The Energy Industry – A Debate on The Motion “This House Believes That Renewables are the Beating Heart of a Sustainable Future”

This year, as part of our 20th Anniversary Celebrations, we will hold our annual dinner after the Conference at the Grand Marquee at Hotel Fort Canning. Conference delegates attending in-person will enjoy a special rate to stay on for dinner. We also welcome members and friends of SCL (Singapore) to join us for a night of camaraderie and networking over good food and drinks.

### About Our Keynote Speaker



**Mr. Kelvin Wong**  
CEO, Building and Construction Authority of Singapore

Mr. Kelvin Wong is the Chief Executive Officer of the Building and Construction Authority (BCA). He joined BCA on the 27 July 2020 as the CEO-Designate before taking on the appointment as CEO on 2 November 2020. Prior to joining BCA, Kelvin was the Executive Vice President of the Singapore Economic Development Board (EDB). At the EDB, Kelvin oversaw the development of strategic growth engines in Hub Services and Supply Chain & Connectivity as well as the board’s new businesses and policy and planning divisions. Kelvin started his career with EDB in 1996 and has helmed various key portfolios including logistics, professional services

and urban solutions. Mr Wong is a Glaxo-EDB scholar who graduated from the Imperial College, University of London (Masters in Communications and Signal Processing and a First Class Honours in Electronics and Electrical Engineering) in 1996.

### Who Should Attend?

- Architects, developers, contractors, engineers, project managers, consultants, managing agents, management corporations and other professionals involved in the construction industry who deal with legal, regulatory and contractual issues
- Construction consultants
- Lawyers
- In-house counsel & legal officers working in the construction industry
- Law, building & construction academics and students

REGISTER HERE OR SCAN QR CODE



Continuing Professional Development



Practice Area: Building & Construction  
Training Level: Update  
CPD Points: 7

BCA	7.5 CET hours	BOA-SIA	2 CPD Points
PEB	11 PDUs	RICS	6.5 Formal CPD Hours
SPM	(TBC)	SISV (QS Division)	6 CPD Hours

With thanks to our:  
**Exclusive Conference Bag Sponsor**



20<sup>th</sup> Anniversary Sponsors:

Silver Sponsors



# Conference Outline

	08.30 – 09.00 08.45 – 09.00	<b>Onsite Conference Registrations</b> <b>Virtual Conference Login</b>			<ul style="list-style-type: none"> <li><b>Ar. Benjamin Henry Towell</b> - Executive Director, Sustainability, OCBC Bank, Singapore</li> </ul>	
	09.00 – 09.05	<b>WELCOME ADDRESS BY CHAIR OF MORNING SESSION</b> <b>Mr. Adrian Wong</b> - Chair of Organising Committee, Society of Construction Law (Singapore); Director, Prolegis LLC; Head of Projects, Herbert Smith Freehills Prolegis Formal Law Alliance			12.55- 13.55	Lunch Break
	09.05 – 09.35	<b>IN CONVERSATION WITH THE BUILDING AND CONSTRUCTION AUTHORITY OF SINGAPORE</b> What lessons can we learn as we look back at a construction industry that has been riddled by challenges and disruptions over the past two years? Are we out of the woods yet? In what ways could this be an opportunity for Singapore to rethink traditional structures and relationships in contracting? What role does the construction industry play in the nation's energy and sustainability transition? Join us as we explore these questions and more with Mr Kelvin Wong, CEO, Building and Construction Authority of Singapore.			13.55 – 14.00	<b>INTRODUCTIONS &amp; OPENING REMARKS BY CHAIR OF AFTERNOON SESSION</b> <b>Mr. Trevor Lam</b> - Vice-Chair 2022-2024, Society of Construction Law (Singapore); Director - Asia, TBH
		<b>Moderator:</b> <b>Mr. Adrian Wong</b> - Chair of Organising Committee, Society of Construction Law (Singapore); Director, Prolegis LLC; Head of Projects, Herbert Smith Freehills Prolegis Formal Law Alliance		<b>SESSION 3</b>	14.00 – 15.30	<b>“RE-ENGINEERING PROJECT CONCEPTION - IMPLEMENTATION TILL COMPLETION AND BEYOND”</b> This panel consists of Asia Pacific SCL representatives who will consider and share their perspectives on how the construction industry in each of these countries takes into account sustainability in project conception to implementation through construction contracting and the project life cycle including with innovative technology and management of disputes by adopting appropriate dispute avoidance/resolution mechanisms.
		<b>Moderator:</b> <b>Mr. Anil Changaroth</b> - Managing Director (and General Counsel) of ChangAroth InterNational Consultancy and ChangAroth Chambers LLC; Council Member, Society of Construction Law (Singapore)			15.30 – 15.50	Afternoon Break
	09.35 – 11.05	<b>“RETHINKING BUILDINGS - CHALLENGES AND OPPORTUNITIES OF TRANSITIONING TO NET ZERO”</b> One of the few silver linings attributable to the pandemic is the renewed interest in ramping support for enhanced and sustainable infrastructure. For a built environment to be sustainable, it needs to be green and resilient in its usefulness and relevance. A smart and sustainable approach to building and design encompass many fronts - passive, active, biomimicry, biophilic designs, digital and the use of smart technology for monitoring. This panel celebrates the approaches of Smart and Sustainable Design, the strategies and methodologies employed, and the technologies used including platforms such as city management as a service. Panellists will provide insights by way of case studies such as the SJ Campus including the research and innovation that went into it. The panel discussion will deliberate on which should come first, passive, active or smart or all in together.			<b>SESSION 4</b>	15.50 – 17.20
	11.05 – 11.25	Morning Break				
	11.25 – 12.55	<b>“REIMAGINING FINANCE - SUSTAINABLE INVESTMENT AND FINANCING OF LARGE-SCALE INFRASTRUCTURE”</b> In considering investment decisions for large scale capital projects, is Sustainability a goal, challenge or opportunity? Given crisis-related disruptions in supply chains and channels, how essential is it to adapt to changing ecosystems and non-traditional collaborations between partners up and down the supply chain? What are the essential elements needed to catalyse sustainable and green finance and investment in the region? How important are ESG criteria in decision making processes of stakeholders and its adoption into industry standards and guidelines?				
<b>SESSION 2</b>		<b>Moderator:</b> <b>Mr. Alex Wong</b> - Office Managing Partner, Hogan Lovells Lee & Lee; Council Member, Society of Construction Law (Singapore)			17.20 – 17.30	<b>CONFERENCE CLOSING REMARKS</b> <b>Ms. Moon Kua</b> - Chair 2022-2024, Society of Construction Law (Singapore); Associate Director, Driver Trett
		<b>Speakers:</b> <b>Mr. Jackson Goh</b> - Executive Director, Environment, Keppel Infrastructure Holdings Pte Ltd; Executive Director, Keppel Seghers, Singapore <b>Ms. Jennifer Tay</b> - Infrastructure Leader, Partner, PwC Singapore			18:00 – 19:00	<b>Pre-Dinner Networking Drinks</b>
					19:00 – 22:00	<b>SCL (Singapore) 20th Anniversary Dinner</b>

# Conference Opening & Closing Speakers, Session Chairs & Moderators (In Order of Appearance)



**Mr. Adrian Wong**  
Chair of Organising Committee,  
Society of Construction Law  
(Singapore); Director, Prolegis LLC;  
Head of Projects, Herbert Smith  
Freehills Prolegis Formal Law Alliance

Adrian is a seasoned energy and infrastructure lawyer. A Director at Prolegis LLC and Head of Projects for the Herbert Smith Freehills Prolegis Formal Law Alliance, Adrian is qualified in both English and Singapore law. He

has provided comprehensive and integrated advice on all aspects of energy and infrastructure project development as well as advice in relation to acquisitions and disposals. These include advising equity sponsors investing into projects, government authorities granting project concessions; lenders providing project financing (and other forms of financing) to projects, EPC contractors, feedstock and utilities suppliers and potential offtakers and O&M service providers. Adrian has had practical experience across Asia, having worked for clients on projects in Singapore, Indonesia, Vietnam, Malaysia, Thailand, Sri Lanka and Mongolia.



**Mr. Praveen Hassan Chandrashekar**  
Head, Sustainability & Resilience office,  
Surbana Jurong Private Limited,  
Singapore

Praveen Hassan Chandrashekar is heading the Sustainability & Resilience Office (SRO) at Surbana Jurong. Praveen possesses a strong passion for sustainability and environmentally conscious Passive and Active Design. Praveen has more than 8 years'

experience in the field of environmentally sustainable design and building performance assessment. He holds a Master's Degree in Building Performance and Sustainability from National University of Singapore and Bachelor's degree in Mechanical Engineering. Prior to this, Praveen has worked as a Mechanical Engineer for 6+ years and involved in many high-profile projects. Praveen is a Certified Green Mark Accredited Professional, LEED Accredited Professional and EDGE Expert with experience ranging across different typologies for projects including in Singapore and across the region. He was part of the design team that oversaw the planning, design and supervision of Asia's first high-rise rotatable laboratory located at BCA Academy. He played a key role and lead the ESD, Mechanical and BMS design. The project received "2017 Minister's Award" and "IES Prestigious Engineering Achievement Award 2017". Praveen is currently the Co-Principal investigator for Chilled Ceiling project, a R&D initiative under SJ-NTU Corporate Labs. He is also the project manager for the upcoming new standards on "Design for maintainability" involving Govt. agencies, designers, and built environment stakeholders. Praveen and his team are pushing the boundaries of Sustainable Design and have spearheaded the Net Zero Energy and Super Low Energy designs in Surbana Jurong.



**Mr. Alex Wong**  
Office Managing Partner, Hogan Lovells  
Lee & Lee; Council Member, Society of  
Construction Law (Singapore)

With two decades worth of experience in Singapore and the Asia Pacific, Singapore Office Managing Partner, Alex Wong is highly regarded as a leading energy, infrastructure and construction practitioner in the region. He is widely praised for his responsiveness, work-ethic and

in-depth knowledge of energy and infrastructure transactions across the Asia Pacific. Alex leads a number of sustainability and environmental initiatives from Singapore and is particularly well known for his work in the water and renewable energy sectors. He brings a cross-cultural understanding to working the most complex deals in the region including offshore wind in Taiwan, renewables and LNG-to-power in Vietnam, and water and floating solar projects in Singapore. Alex is a former chairman of the Society of Construction Law (Singapore) and has been appointed as senior accredited specialist for construction by the Singapore Academy of Law – the only transactional lawyer appointed.



**Trevor Lam**  
Vice-Chair 2022-2024, Society of  
Construction Law (Singapore);  
Director – Asia, TBH

Trevor is the Vice-Chairman of the Society of Construction Law (Singapore). Trevor has over 21 years of experience across the globe and is currently a Director of TBH's Asia business. He is a construction planner and delay expert. His experience has been built on a variety of projects including data centres, airports, roads,

rail, mixed-use developments, hospitals, shopping centres, oil & gas, power and sporting facilities. Over his career, he has been engaged in the provision of independent expert analyses on extensions of time, disruption and acceleration. This has included the preparation of analyses, reports and acting as the Expert for litigation, arbitration, adjudication and mediation proceedings. To stay current, Trevor continues to maintain a strong involvement in the delivery of live projects; planning works from conception to completion across a diversified client base including owners, contractors and sub-contractors. As a result, it has helped in developing a wide-ranging perspective on construction issues that commonly arise.



**Mr. Anil Changaroth**  
Managing Director (and General  
Counsel) of ChangAroth InterNational  
Consultancy and ChangAroth  
Chambers LLC; Council Member,  
Society of Construction Law  
(Singapore)

Anil, a lawyer in practice since 1995 is primarily a Conflict Avoidance, Dispute Resolution, Restorative Justice and Online Dispute Resolution practitioner. Also trained in Investor State Dispute Arbitration and Mediation, Anil sits as

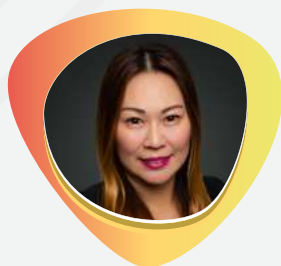
a Mediator, Arbitrator, Adjudicator and Dispute Board member. SCL(S) Chair in 2012-14, his Chambers and Consultancy represents parties in Asia Pacific in the construction industry and most aspects of commercial, civil, criminal matters and corporate front end Advisory work.



**Justice Philip Jeyaretnam**  
Judge of the High Court, Singapore

Justice Philip Jeyaretnam principally hears commercial and corporate disputes, including building and construction and shipbuilding matters. He is also a member of the Judicial Service Commission, and the Presidential Council for Minority Rights. Prior to joining the Bench, he specialised in commercial litigation and arbitration as a senior counsel. In 2020, the Law

Society conferred on him the CC Tan Award. He was the founding chairperson of the Society of Construction Law (Singapore).



**Ms. Moon Kua**  
Chair 2022-2024, Society of  
Construction Law (Singapore);  
Associate Director, Driver Trett

Moon is a qualified quantity surveyor with over 20 years of professional experience in the construction industry. She has gained sector experience across rail, integrated resorts, commercial and residential buildings, healthcare and power generation projects. She is actively involved in both live projects and

dispute resolution throughout her career. Moon has managed commercial teams on large-scale projects. She is experienced in preparing and defending substantial claims on different issues and advises on contract and commercial issues on live projects. She provides expert support in all dispute forums and has been instructed as an expert witness on quantity surveying matters. Moon is a Fellow of both the Singapore Institute of Arbitrators and the Chartered Institute of Arbitrators.

## SPEAKERS (ALPHABETICAL BY SESSION)

SESSION 1



**Ms. Carol Battle**  
Principal Business Consultant,  
Autodesk, Australia

Carol Battle is a Principal Consultant in Autodesk's Sustainability Practice. She draws on nearly 20 years of working with customers on sustainability and digital technology transformation.

During this time, she has advised governments, owners, contractors, engineers, architects and manufacturers on process and technology changes to drive improved decision-making across the project and asset lifecycles. Her current focus is in assisting customers realise scalable solutions to meet energy, materials and climate change resilience challenges.



**Ar. Dr. Loo Kok Hoo**  
Consultant, Surbana Consultants Sdn Bhd, Malaysia

Ar. Dr. LOO Kok Hoo is a registered architect in both Singapore and Malaysia with over 30 years of experience in practice, teaching, research, and collaborations with tertiary institutions to promote, explore and teach green architecture.

He is a green facilitator (GBI), GreenRe Manager and Green Consultant with project experiences covering master and town planning, mixed development, resorts, hotels, high rise, offices, shopping Centres, shop houses, housing, condominium, university campuses, bungalows, temples and so on.

He believes in the Trinity of Architecture – to practice, research and share architecture knowledge. Besides being a practicing architect, he is a researcher in green buildings working with research institutions in the region.



**Mr. Henry Woon**  
Director, Atelier Ten (Asia) Pte Ltd, Singapore

Henry is the Director leading Atelier Ten (Asia) office in Singapore. As a chartered building services engineer specialised in high performance building environmental design, Henry has extensive experience in both building services engineering and environmental sustainability design strategies. He has been leading landmark projects such as Jewel Changi, Marina Bay Sands,

Mandai Park Masterplan, Sentosa 2030 Masterplan and Canninghill Piers Development.

Prior to moving to Singapore, Henry was based in Atelier Ten's London office and led a series of high profile, award-winning projects across the world including the Iconic Greenhouse in UAE, Meixi Lake Sustainable Building Exhibition Centre in China and TMB Headquarters in Turkey.

He specialised in building physics and high-performance building services design. He often combines building environmental design and practical engineering principles to add values to the design process and ensure that sustainable design strategies are implemented in practical building and services system context.



**Mr. Jackson Goh**  
Executive Director, Environment,  
Keppel Infrastructure Holdings Pte Ltd;  
Executive Director, Keppel Seghers,  
Singapore

Jackson is responsible for the Environment business of Keppel Infrastructure and oversees the Keppel Seghers group of companies. With more than 20 years of experience across the energy and environment sectors, he has been involved in the development and construction of power and waste

treatment projects across Asia, Europe and South America.

Jackson holds a Bachelor of Engineering (Mechanical) from the National University of Singapore. He also holds a Master of Science in Applied Finance from the National University of Singapore Business School.

Keppel Seghers is a leading provider of comprehensive environmental solutions which covers consultancy, design and engineering, technology and construction of large-scale environmental projects. Keppel Seghers also operates its environmental-related infrastructure facilities globally through its in-house technical and Operations and Maintenance teams.



**Ms. Jennifer Tay**  
Infrastructure Leader, Partner, PwC  
Singapore

Jennifer Tay leads the PwC Singapore Infrastructure Advisory Practice and is a Partner in the firm's Deals Advisory Practice. She has 20 years of experience in infrastructure – particularly in large scale financial transactions and strategic advisory, supporting both public and private sectors across the Asia regions. Jennifer's sectors expertise includes

transportation, power & energy, and telecommunications.

Jennifer has worked in large infrastructure companies in Singapore (in power, transport and telecommunications sectors) where her main roles were in strategic and financial planning, acquisitions, divestment, bond issues and IPO.

She worked directly with Senior Management (CEOs and CFOs) of these companies in deciding strategic directions for their portfolio assets, and execute these transactions.

Jennifer managed the restructuring, integration, valuation and marketing of the asset. The listing of the national broadband network of Singapore, NetLink NBN Trust, on the Singapore Stock Exchange was completed on 19 July 2017. The Initial Public Offering (with a market capitalisation of S\$3.2B) was the largest in Singapore since 2011 and the third largest in Asia in 2017.



**Ar. Benjamin Henry Towell**  
Executive Director, Sustainability,  
OCBC Bank, Singapore

Benjamin is a Registered Architect in Singapore, a Chartered Surveyor, Fellow of the Royal Institution of Chartered Surveyors (FRICS), and a Chartered Environmentalist. He is a subject matter expert at OCBC facilitating the bank and its customers transition to a low carbon economy.

Prior to joining OCBC he played a leading role in the development of Singapore's environmental policy landscape including the development of Green Mark, (Singapore's Green Building Rating Tool), directing the response to advancing net zero energy through the Super Low Energy (SLE) Programme and the Public Sector's roadmap for climate action, (GreenGov.SG).

He is the author of the SIA Green Book, which frames the Architectural professions direct response to the deep socio-ecological crisis of the Anthropocene age.



**Mr. Vyapak Desai**  
Partner, Nishith Desai Associates;  
Co-Chair Western India Chapter,  
Society of Construction Law (India)

Vyapak Desai heads the International Dispute Resolution and Investigation Practice at Nishith Desai Associates. Known for his innovative and solution-oriented approach as a Counsel in cross border and complex contentious matters, he also acts as Arbitrator and Mediator across jurisdictions such as London, Singapore, Malaysia and India.

Vyapak is highly recommended in the various legal directories as a senior attorney and clients mention him as "A thought leader and stand-out market player in dispute resolution.

Vyapak is the Co-chair-council of MCIA, Director of CI Arb India Branch, Convener - Indian Arbitration Forum (IAF), Member of ICC India Group, Co-chair of Society of Construction Law- India (Western India Chapter), Member, Advisory Council AIAC, Malaysia, Advisory Board at MARC, Mauritius.

SESSION 2

SESSION 3



**Ms. Sue Kim**

Director, HKA London; International Liaison Committee Lead, Society of Construction Law (Korea)

Sue Kim is a Chartered Quantity Surveyor with 20 years of experience in the engineering and construction industry throughout the UK, Europe, South America, Middle East, Asia and Australia.

Based in London, she has been appointed as a quantum expert on construction and engineering-related disputes in litigation, arbitration, adjudication and mediation. She is a Barrister (non-practising, the Honourable Society of the Middle Temple), a Fellow of the Chartered Institute of Arbitrators (FCI Arb), a Fellow of the Royal Institution of Chartered Surveyors (FRICS), an Arbitrator for the CI Arb, Liveryman of the Worshipful Company of Arbitrators, a Practising Member of the Academy of Experts (MAE) and a RICS accredited Expert Witness. She is currently the international liaison lead for the SCL (Korea).



**Mr. Sivabalan Sankaran**

Managing Partner, Tan Swee Im, Siva & Partners; President, Society of Construction Law (Malaysia)

Having been in practice in Malaysia and Brunei for 32 years, Sivabalan Sankaran is a highly regarded senior contracts, commercial, litigation and construction lawyer.

He has acted in a variety of arbitrations both domestic and international encompassing construction and international commercial contracts. He is a fellow of the AIADR, panel arbitrator and adjudicator with the Asian International Arbitration Centre and a member of The Chartered Institute of Arbitrators.

He currently serves as the President of the Society of Construction Law and the Malaysian Society of Adjudicators.



**Mr. Nguyen Nam Trung**

Chairman, Society of Construction Law (Vietnam)

Mr. Trung Nguyen is Chair of Society of Construction Law - Vietnam (SCLVN). He is listed in the List of Arbitrators of Vietnam International Arbitration Centre (VIAC) and List of Mediators of Vietnam International Commercial Mediation Centre (VICMC).

He is a member of Task Force on "ADR and Arbitration" of the Commission on Arbitration and ADR, International Chamber of Commerce (ICC). Trung is working as Head of Legal Department of EVNPECC3 and as Managing Partner of NTT Consulting Ltd in Vietnam.

Trung has a M.Eng in structural engineering from Asian Institute of Technology and an MBE in international construction: practice and law from the University of Stuttgart. He is FIDIC Certified Contract Manager, and a former member of FIDIC YPFSC (2016-2018) and FIDIC CC TG16 (2018-2020). He is the joint author of chapter on Applying FIDIC Contracts in Vietnam in "FIDIC Contracts in Asia Pacific- A Practical Guide to Application".



**Mr. Deya Dubey**

Partner, Energy, Projects and Construction Practice, WongPartnership LLP, Singapore

Deya's main areas of practice are litigation and international arbitration, with a focus on energy, public infrastructure, environmental engineering, and construction disputes.

In his practice, Deya has handled arbitrations, both ad-hoc and under institutional rules (including the UNCITRAL Rules, SIAC Rules, LCIA Rules, and ICC Rules), with the applicable procedural and substantive laws of various jurisdictions, including Singapore, France, Qatar, Thailand, UK, and UAE.

In addition, Deya also regularly handles criminal and regulatory matters before the Singapore courts. Outside of his legal practice,

Deya has been coaching the teams from Singapore Management University in the Willem C. Vis International Commercial Arbitration Moots.



**Mr. Jon Howes**

Joint Head of Projects and Construction Asia Pacific, Clyde & Co LLP, Singapore

Jon is Joint Head of Projects and Construction Asia Pacific at Clyde & Co. His clients value him for his wealth of experience and his style which is approachable, practical and hands on.

Jon focuses on large built environment, infrastructure and energy projects. His client base includes many of the leading multinational companies in these sectors.

He advises at all stages of the project life cycle from project inception through delivery and the resolution of claims. Jon has run some of the largest and high-profile arbitrations in Asia, as well as a large number of mediations, adjudications and expert determinations. Jon is a trained and practising arbitrator and mediator.

Described as "one of the region's finest construction lawyers", a "formidable opponent" and "extremely strategic and commercially minded" by Who's Who Legal (2019-2022), Jon has consistently been singled out as a top ranked construction lawyer in major legal directories such as Legal 500, Chambers and Partners and Who's Who Legal.



**Ms. Marion Smith KC**

Barrister and Arbitrator, 39essex Chambers, United Kingdom

Marion Smith KC is a barrister and arbitrator specialising in complex, high-value commercial and construction disputes in the UK and internationally. She has extensive experience as counsel before domestic courts and tribunals as well as in international arbitration.

She is experienced acting as sole, chair or party appointed arbitrator and adjudicator in institutional and ad hoc arbitral tribunals, using the Rules of the DIFC-LCIA, ICC, LCIA, LMAA and the UNCITRAL Arbitration Rules.

Marion is ranked in Chambers and Partners and The Legal 500 for Construction and Professional Negligence and in Chambers Global and The Legal 500 Asia Pacific for Construction, where she is described as "An amazing, first-class barrister who is organised and excellent at managing teams of lawyers and experts."

Marion is a Fellow of the Chartered Institute of Arbitrators, Deputy Chair of the Chartered Institute's Board of Trustees and Deputy Chair of the International Committee of the Bar Council of England and Wales. She is also a Master of the Bench of Gray's Inn.



**Mr. Kelvin Teo**

Director, Drew & Napier LLC; Honorary Secretary, Society of Construction Law (Singapore)

Kelvin specialises in resolving complicated infrastructure, energy and resource disputes. Kelvin's practice focuses on renewable energy projects and sustainability. His sector expertise covers a variety of renewable projects such as solar, offshore wind, hydropower and geothermal projects.

Kelvin's experience also covers nuclear power plants, refineries, mines, railways and expressways; civil works such as buildings, factories, soil remediation and foundation works, and even giant Ferris wheels.

He has advised parties and projects in Singapore, France, Korea, Greater China, Middle East, Mongolia, Taiwan, Italy, Laos, Philippines, Indonesia, Malaysia, Thailand, Vietnam, US, Italy, and India, amongst others.

Kelvin is a Fellow of the Singapore Institute of Arbitrators and sits as an arbitrator, and is experienced in advocacy across the entire spectrum of dispute resolution - arbitration, adjudication, mediation, expert determination and evaluation, and litigation, both within and out of Singapore. Kelvin is also a thought-leader on construction law and arbitration practice issues.